

EUROPEAN CREDIT TRANSFER AND ACCUMULATION SYSTEM (ECTS)

pl. M. Skłodowskiej-Curie 5, 60-965 Poznań

COURSE DESCRIPTION CARD - SYLLABUS

Course name

Strategic management

Course

Field of study Year/Semester

Logistics 1/1

Area of study (specialization) Profile of study

Level of study general academic

Course offered in

Second-cycle studies English

Form of study Requirements full-time compulsory

Number of hours

Lecture Laboratory classes Other (e.g. online)

30

Tutorials Projects/seminars

15

Number of credit points

3

Lecturers

Responsible for the course/lecturer: Responsible for the course/lecturer:

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Prerequisites

Knowledge about the fundamentals of management and economics

Course objective

The aim of the course is to develop skills and competences in the field of: understanding the essence and principles of strategic management; understanding methods of strategic analysis and strategic planning; the use of strategic analysis methods and strategic planning to solve management problems.

Course-related learning outcomes

Knowledge

- 1. Knows the factors of both business environment and enterprise's potential affecting strategy formation [P7S_WK_02]
- 2. Knows the phases in the strategic management process [P7S_WG_08].
- 3. Knows the strategic management levels [P7S_WG_05].
- 4. Knows the methods of strategic analysis [P7S WK 01].
- 5. Knows the typology of strategies [P7S WK 04].
- 6. Knows the international strategies [P7S WG 06].

Skills

- 1. Is able to formulat strategic missions and goals [P7S_UU_01].
- 2. Is able to select the methods od strategic analusis [P7S UO 02].
- 3. Is able to conduct macroenvironment and competitive environment analysis [P7S_UW_02].
- 4. Is able to conduct the analysis of enterprise's potential [P7S_UK_02].
- 5. Is able to formulat of enterprise strategy [P7S_UW_01].

Social competences

- 1. Recognizes the cause-and-effect relationships in achieving the goals and grades the significance of alternative or competitive tasks [P7S KK 01].
- 2. Correctly identifies and resolves dilemmas related to the profession of logistics manager, observing the principles of professional ethics and respecting the diversity of views and culture [P7S_KK_02].
- 3. Is able to plan and manage business ventures in a creative way [P7S_KO_01].

Methods for verifying learning outcomes and assessment criteria

Learning outcomes presented above are verified as follows:

Lecture forming assessment: resolving of micro tasks during the lecture

Lecture final assessment: multiple choice test



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Exercise forming assessment: current assessment of [partial tasks of the case study

Exercise final assessment: presentation and argumentation of results.

Programme content

- 1. Business environment and its impact on enterprise management.
- 2. The essence of strategic management and strategy
- 3. The levels and types of strategies.
- 4. The vision, mission and strategic goals of the organization
- 5. The methods of strategic analysis of the macro environment, the industry environment and enterprise'spotential
- 6. The strategy implementation
- 7. The strategy versus structure and organizational culture; strategic controlling
- 8. The enterprise internationalization strategies.

Exercises:

- 1. Mission statement and defining the goals and objectives.
- 2. Macroenvironment, industry environment and the enterprise's potential analysis.
- 3. Elaboration the strategy of enterprise.

Teaching methods

- 1. Seminar lecture.
- 2. Case study.

Bibliography

Basic

- 1. Lopez J.E.N., Martin L.A.G. (2018). Fundamentals of Strategic Management. Thomson Ruters. https://www.researchgate.net/publication/328139417_FUNDAMENTALS_of_STRATEGIC_MANAGEMEN T_Second_edition
- 2. Whittington R., Regner P., Johnson G., Scholes K. (2020). Exploring Strategy, Text and Cases. Pearson Higher Education.

Additional

1. Kałkowska J., Pawłowski E., Trzcielińska J., Trzcieliński S., Włodarkiewicz-Klimek H., Zarządzanie



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strategiczne. Metody analizy strategicznejz przykładami, Wydawnictwo Politechniki Poznańskiej, Poznań, 2010.

2. Stabryła A. (2019). Zarządzanie strategiczne w teorii i praktyce. Polskie Wydawnictwo Naukowe, Warszawa.

Breakdown of average student's workload

| | Hours | ECTS |
|--|-------|------|
| Total workload | 75 | 3,0 |
| Classes requiring direct contact with the teacher | 45 | 2,0 |
| Student's own work (literature studies, resolving micro-tasks, | 30 | 1,0 |
| preparation for test, project preparation case study) 1 | | |

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¹ delete or add other activities as appropriate